



MASSIMO POLLIFRONI

DATE OF BIRTH:

14/01/1965

CONTACT

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ABOUT ME

I am Full Professor in Business Economics at the Department of Management of the University of Turin (Italy), where I have got the Degree in Business Economics in 1989. At the present, I am operative as expertise of evaluation at the Italian Agency for the Evaluation of the University and the Research Systems (ANVUR), that is an Agency of the Italian Ministry of Education, Universities and Research (MIUR). I have been visiting professor at several universities (such as Laurea University of Applied Sciences of Espo, Finland; University of Applied Sciences Wiener Neustadt of Wien, Austria; Universitat Autònoma of Barcelona, Spain; University of Economics of Bratislava, Slovak Republic; Canterbury Christ Church University Business School of Canterbury, United Kingdom; Østfold University College of Halden, Norway; "Lucian Blaga" University of Sibiu, Romania; University Politehnica of Bucharest, Romania). I am member of the scientific committee of different international meetings/conferences; auditor for the evaluation of the European Research Programs and enrolled at ECAS (European Commission Authentication Service) portal; member of the International Editorial Board of journals and reviewer for different international journals; member in the Scientific Board of Doctoral Schools. I am currently a member of several international (AAA, BAFA, ABH) and national (AIDEA, SIDREA, SISR) Scientific Academies. By my scientific activity I have published more than 150 publications (as author or as coauthor), including 10 scientific books written in Italian (about my publications more information are available at <https://iris.unito.it/>). The current research areas are related to Business Economics, Business Ethics, Corporate Social Responsibility, Diversity Management, E-Government, Eco-Management, Financial Accounting, History of Business Economics, Lean Management, Product Management, Public Management and Public Sector Accounting.

WORK EXPERIENCE

15/06/2018 – CURRENT – Turin, Italy

Full Professor in Business Economics
University of Turin (Italy)

01/10/2005 – 14/06/2018 – Turin, Italy

Associate Professor in Business Economics
University of Turin (Italy)

01/10/1998 – 30/09/2005 – Turin, Italy

Researcher in Business Economics
University of Turin (Italy)

EDUCATION AND TRAINING

15/11/1989 – Via Verdi, 8, Turin, Italy

Graduated with a rating of 102/110 in Economics and Commerce (ex D.M. 509/99)
University of Turin

LANGUAGE SKILLS

MOTHER TONGUE(S): Italian

OTHER LANGUAGE(S):

English

Listening
C1

Reading
C1

**Spoken
production**
C1

**Spoken
interaction**
C1

Writing
C1

French

Listening
B2

Reading
B2

**Spoken
production**
B2

**Spoken
interaction**
B2

Writing
B2

HONOURS AND AWARDS

1-Awards and acknowledgments for teaching and research activities

1-Awards and acknowledgments for teaching activities.

- In the A.Y. 2018/2019, I resulted between the "Best Full Professor" in Postgraduated Degree Courses at the Department of Management, University of Turin (see: resolution of the Department Council dated 18-10-2019).
- In A.Y. 2018/2019 I was the Scientific Head of the Leader Unit of the National Project funded by MIUR, Department for Training Superior and for Research "DiscoverTalento POT (Orientation and Tutoring Plans" - 2019).
- In the AA. AA. 1994/95, 1995/96 and 1996/97 I was the winner of the Scholarship - (established by University of Turin) - aimed at carrying out teaching activities at the Faculty of Economics of the University of Turin, Department of Business Economics, Accounting and Economics..

2-Awards and acknowledgments for research activities.

- In May 2016 I was winner - with the paper "Diversity as Richness: the Perspectives to change from being a Determinant of Risk Management to become a Strategic Leverage to the Competitive Advantage "by Pollifroni M., Militaru G., Ioana A. - of the " Best Paper Award "attributed to the best papers presented at the" Risk Management International Conference - 1 Edition ", 5-6 May 2016, Turin (Italy).
- In May 2015 I was winner - with the paper "Some Aspects about Product Management of Electric Arc Furnace Elements" by Ioana A., Semenescu A., Marcu D., Pollifroni M., Brezinova M. - of the "IManE 2015 Awards" awarded to the "Best Papers" presented at the "19th International Conference: Innovative Manufacturing Engineering Conference, IManE 2015", 20-22 May 2015, Iasi (Romania).
- In December 2014, I was among the winners in the selective procedure for attribution by the University of Turin of the research incentive (for the years 2011 and 2013, art. 29 c. 19 of Law 240/2010).
- In December 2013, I was finalist author at the 1st National Award for Scientific Dissemination 2013, promoted by the "Association Italiana del Libro" and conferred on 9 December 2013 at the CNR in Rome, with the following publication: Pollifroni M., "Features of Business Ethics ", Giappichelli (ISBN / EAN: 978-88-348-3850-1), Turin, 2012, pp. VIII-180.
- In October 2011 my paper - M. Pollifroni (2011). "Sustainability measurement profiles environmental and social responsibility in the public company budget: a systematization proposal "- was selected as the most significant among those accepted at the XXXIII National A.I.D.E.A. Conference.
- In July 2009 I was the winner of the scholarship funded by the University of Turin for participation in the Specialization Course in "Research Methodology and Publication" promoted by ESCP-EAP (European School of Management) in London (UK).
- In the A.Y. 2008/2009 winner of the "Initiative for the Internationalization of Research (IIR) 2008" Award, promoted by the University of Turin and addressed to the teachers that have produced a scientific production with international visibility in the period 2003-07.

EXPERT EVALUATOR FOR THE UNIVERSITY SYSTEM

01/10/2010

Institutional activities carried out at the Agency for the Evaluation of the University and the Research Systems (ANVUR), at the National School of Administration (SNA) and at the Italian Ministry of Education, Universities and Research (MIUR).

Activities carried out for National Institutions:

- On 30 April 2019 appointed by the Board of Directors of ANVUR High Expert in the evaluation of AFAM institutions (Institution for Higher artistic, musical and dance training) with reference to the possession of the economic and financial sustainability requirements, within the procedures of initial and periodic accreditation of AFAM courses.
- From 17 April 2019 to date, appointed as an additional lecturer in public accounting and management control at the National School of Administration (SNA), Presidency of the Council of Ministers (ROME).
- From 29 October 2018 to date selected by MIUR as a member of the Commission for the award of the National Scientific Qualification (ASN) 2018-2020 to the functions of Full and Associate Professor BUSINESS ECONOMICS SECTOR.
- On July 26, 2017 included in the Register of Evaluation Experts of ANVUR - System Expert Profile for Insurance of Institutional Quality.
- On July 8, 2015 included in the Register of Evaluation Experts of ANVUR - Disciplinary Expert Profile.
- On April 28, 2015 included in the Register of Evaluation Experts of ANVUR - Expert Profile for the Evaluation of Third Mission Activities.
- From the A.Y. 2014/2015 to date Auditor for the Evaluation of Ministerial Research Programs registered in the REPRISER Register (Register of Expert Peer Reviewers for Italian Scientific Evaluation).
- From the A.Y. 2010/2011 to the A.Y. 2014/2015 Auditor for the Evaluation of Ministerial Research Programs registered in the REFEREE Register, established at the Ministry of Education of the University and Research (MIUR).

15/03/2016

Detail of the activities of expert evaluator at the Agency for the Evaluation of the University and the Research Systems (ANVUR).

Member of the following ANVUR Evaluation Expert Commissions (CEV):

- In January 2021 designated by the ANVUR Board of Directors as Disciplinary Expert of the CEV for the evaluation of the periodic accreditation of study courses of Italian universities.
- In February 2019 appointed by the ANVUR Board of Directors as President of the CEV for the evaluation of the initial accreditation of the newly activated Study Programs of Italian Universities.
- In January 2019 designated by the ANVUR Board of Directors as System Expert of the CEV for the evaluation of the periodic accreditation of study courses of Italian universities.
- In November 2018 appointed by the ANVUR Board of Directors as Disciplinary Expert of the CEV for the evaluation of the periodic accreditation of study courses of Italian universities.
- In July 2018 appointed by the ANVUR Board of Directors as Disciplinary Expert of the CEV for the evaluation of the periodic accreditation of study courses of Italian universities.
- In March 2018 appointed by the ANVUR Board of Directors as Disciplinary Expert of the CEV for the evaluation of the initial accreditation of the newly activated Study Programs of Italian Universities.
- In January 2018 designated by the ANVUR Board of Directors as Disciplinary Expert of the CEV for the evaluation of the periodic accreditation of study courses of Italian universities.

- In July 2017 appointed by the ANVUR Board of Directors as Disciplinary Expert of the CEV for the evaluation of the periodic accreditation of study courses of Italian universities.
- In May 2017 designated by the ANVUR Board of Directors as Disciplinary Expert of the CEV for the evaluation of the periodic accreditation of study courses of Italian universities.
- In May 2017 designated by the ANVUR Board of Directors as Disciplinary Expert of the CEV for the evaluation of the periodic accreditation of study courses of Italian universities.
- In July 2016 appointed by the ANVUR Board of Directors as Disciplinary Expert of the CEV for the evaluation of the periodic accreditation of study courses of Italian universities.
- In March 2016 appointed by the ANVUR Board of Directors as Disciplinary Expert of the CEV for the evaluation of the initial accreditation of the study courses of the newly activated Italian universities.

RESEARCH ACTIVITIES - PUBLICATION

01/01/2001

Information on publications

The main publications (in English) are reported in a separate file.

About my publications more information are available at <https://iris.unito.it/>.

Monographs (in Italian):

- POLLIFRONI M. (2020), "Open-Government. I processi di reingegnerizzazione dell'azienda pubblica tra etica ed innovazione", (ISBN: 9788892134263), Turin, 2020, Vol.78, pp. VIII-160.
- POLLIFRONI M. (2017), "L'Etica Aziendale nei Processi di Globalizzazione dei Mercati. Paradigmi, Determinanti, Valutazioni", Giappichelli (ISBN: 978-88-9210944-5), Turin, 2017, Vol. 71, pp. VIII-128.
- PUDDU L., INDELICATO A., POLLIFRONI M., RAINERO C., SECINARO S., SORANO E., TRADORI V. (2014), "Appunti di «Ragioneria pubblica applicata»", Celid (ISBN: 978-88-678-9041-5), Turin, 2014, pp. 1-215.
- POLLIFRONI M. (2012), "Lineamenti di Etica Aziendale", Giappichelli (ISBN: 978-88-348-3850-1), Turin, 2012, pp. VIII-180
- PUDDU L., BÜCHI G., POLLIFRONI M., SORANO E., RAINERO C., TRADORI V., INDELICATO A., SECINARO S. (2012), "Ragioneria Pubblica: il "Sistema Unico" di rilevazione contabile per le aziende pubbliche. Modello teorico e casi di studio", Celid (ISBN: 978-88-7661-970-0), Turin, 2012, pp. 1-117.
- POLLIFRONI M. (2010), "Green Public Accounting. Profili di rendicontazione ambientale per un'azienda pubblica responsabile e sostenibile", Giappichelli (ISBN: 978-88-348-9789-8), Turin, 2010, pp. X-236.
- POLLIFRONI M., NOVARIA P. (2008), "L'Archivio Storico Universitario nei fondamentali dell'economia aziendale: il caso dell'Università degli Studi di Torino", RIREA (ISBN: 978-88-85333-93-2), Rome, 2008, pp. 1-20.
- POLLIFRONI M. (2007), "Public Sector Social Responsibility. Strumenti di rendicontazione etico-sociale per l'azienda pubblica", Giuffrè (ISBN: 88-14-13653-X; EAN: 978-88-141-3653-5), Milan, 2007, pp. XIV-386.
- POLLIFRONI M. (2003), "Processi e modelli di e-government ed e-governance applicati all'azienda pubblica", Giuffrè (ISBN: 88-14-10216-3; EAN:978-88-141-0216-5), Milan, 2003, pp. XII-353.
- POLLIFRONI M. (2001), "L'economia dell'azienda universitaria", Giappichelli (ISBN: 88-348-1209-3), Turin, 2001, pp.XII-276.

PHD COURSES

01/10/2010

Main Activities in PhD Courses

- In the A.Y. 2015/2016 appointed Honorary Member in the Scientific Board of the University Doctoral School

Politehnica of Bucharest (UPB) "Doctoral School of Entrepreneurship, Business Engineering and Management", Director of Doctoral School (UPB) prof. Cesar Scarlat, University Politehnica of Bucharest, 313, Splaiul Independentei, RO-060042, Bucharest (Romania).

- From the A.Y. 2010/2011 to the A.Y. 2017/2018 Member in the Board of the "Research Doctorate Course in Business and Management" of the Doctoral School in Human and Social Sciences of the University of Turin.

- In the A.Y. 2020/2021 appointed President of the Commission for the final exam of the XXXIIth Cycle of PhD Course in "Markets, business and consumers" at the University of Roma Tre (Rome, 13/10/2020).

- In the A.Y. 2019/2020 teaching activities at the "Doctoral Course in Law and Economics" promoted by the Department of Law, Economics and Human Sciences of the "Mediterranea" University of Reggio Calabria.

- In the A.Y. 2019/2020 teaching activities at the "Doctoral Course in Economics and Business Sciences" promoted by the Department of Economics, Statistics and Finance and the Department of Business and Legal Sciences of the University of Calabria.

- In the A.Y. 2014/2015 appointed Effective Member of the Commission for the final exam in the "Course of Research doctorate in Analysis of economic and social systems: enterprise, institutions, territory", promoted by the Department of Law, Economics, Management and Quantitative Methods (DEMM) of the University of Sannio.

- In the A.Y. 2013/2014 appointed Effective Member of the Commission for the final exam in the "Course of Doctorate in Business and Management" and the "Doctorate Course in Business Administration" of the University of Turin.

TEACHING ACTIVITIES AT THE UNIVERSITY OF TURIN (RELATING TO THE LAST 10 ACADEMIC YEARS)

A.Y. 2019/2020

- TEACHING MODULE: ORGANIZATION OF COMPANIES AND PUBLIC ADMINISTRATIONS [INF0124], POSTGRADUATE DEGREE COURSE IN STRATEGIC SCIENCES [055503], STRATEGIC AND MILITARY SCIENCES [055504], 42 HOURS, 6 CFU (UNIVERSITY CREDITS) (FROM 16/09/2019 TO 18/11/2019)
- TEACHING COURSE: BUSINESS ETHICS [SAA0046], UNDERGRADUATE DEGREE COURSE IN INFORMATION MANAGEMENT AND CORPORATE COMMUNICATION [092701], 24 HOURS, CFU 3 (FROM 22/02/2020 TO 21/03/2020)
- TEACHING COURSE: ANALYSIS, DESIGN AND CONTROL OF ORGANIZATIONAL STRUCTURES AND PROCESSES COMPANY [SAA0070], UNDERGRADUATE DEGREE COURSE IN INFORMATION MANAGEMENT AND CORPORATE COMMUNICATION [092701], 32 HOURS, 4 CFU (FROM 17/02/2020 TO 30/03/2020)
- TEACHING MODULE: PUBLIC ACCOUNTING AND COST ANALYSIS AND ACCOUNTING - INTEGRATED COURSE (MAN0079), UNDERGRADUATE DEGREE COURSE IN BUSINESS ECONOMICS [102703], 40 HOURS, 5 CFU (FROM 17/02/2020 TO 05/05/2020)
- TEACHING MODULE: PUBLIC ACCOUNTING AND CORPORATE AUDIT - PUBLIC ACCOUNTING MODULE (MAN0087A), UNDERGRADUATE DEGREE COURSE IN BUSINESS ECONOMICS [102703], 40 HOURS, 5 CFU (FROM 17/02/2020 TO 05/05/2020)

A.Y. 2018/2019

- TEACHING MODULE: ORGANIZATION OF COMPANIES AND PUBLIC ADMINISTRATIONS [INF0124], POSTGRADUATE DEGREE STUDY COURSE IN STRATEGIC SCIENCES [055503], STRATEGIC AND MILITARY SCIENCES [055504], 42 HOURS, 6 CFU (FROM 10/09/2018 TO 29/10/2018)
- TEACHING COURSE: E-GOVERNMENT [ECO0155], POSTGRADUATE DEGREE STUDY COURSE IN ADMINISTRATION AND CORPORATE CONTROL [102513], 64 HOURS, 8 CFU (FROM 27/09/2018 TO 14/12/2018)
- TEACHING COURSE: ANALYSIS, DESIGN AND CONTROL OF ORGANIZATIONAL STRUCTURES AND CORPORATE PROCESSES [SAA0070], UNDERGRADUATE DEGREE STUDY COURSE IN INFORMATION MANAGEMENT AND CORPORATE COMMUNICATION [092701], 32 HOURS, 4 CFU (FROM 18/02/2019 TO 14/03/2019)
- TEACHING MODULE: PUBLIC ACCOUNTING AND COST ANALYSIS AND ACCOUNTING - INTEGRATED COURSE (MAN0079), UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], 16 HOURS, 2 CFU (FROM 18/02/2019 TO 18/03/2019)
- TEACHING MODULE: PUBLIC ACCOUNTING AND CORPORATE AUDIT - PUBLIC ACCOUNTING MODULE (MAN0087A), UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], 16 HOURS, 2 CFU (FROM 18/02/2019 TO 18/03/2019)
- TEACHING COURSE: BUSINESS ETHICS [SAA0046], UNDERGRADUATE DEGREE STUDY COURSE IN INFORMATION MANAGEMENT AND CORPORATE COMMUNICATION [092701], 21 HOURS, CFU 3 (FROM 09/05/2019 TO 06/06/2019)

A.Y. 2017/2018

- TEACHING COURSE: ORGANIZATION OF COMPANIES AND PUBLIC ADMINISTRATIONS [INF0124], POSTGRADUATE DEGREE STUDY COURSE IN STRATEGIC SCIENCES [055503], STRATEGIC AND MILITARY SCIENCES [055504], 42 HOURS, CFU 6 (FROM 07/09/2017 TO 26/10/2017)
- TEACHING COURSE: E-GOVERNMENT [ECO0155], POSTGRADUATE DEGREE STUDY COURSE IN ADMINISTRATION AND CORPORATE CONTROL [102513], 64 HOURS, 8 CFU (FROM 21/09/2017 TO 01/12/2017)
- TEACHING COURSE: ANALYSIS, DESIGN AND CONTROL OF ORGANIZATIONAL STRUCTURES AND CORPORATE PROCESSES [SAA0070], UNDERGRADUATE DEGREE STUDY COURSE IN INFORMATION

MANAGEMENT AND CORPORATE COMMUNICATION [092701], 32 HOURS, 4 CFU (FROM 11/10/2017 TO 20/12/2017)

- TEACHING COURSE: BUSINESS ETHICS [SAA0046], UNDERGRADUATE DEGREE STUDY COURSE IN INFORMATION MANAGEMENT AND CORPORATE COMMUNICATION [092701], 21 HOURS, CFU 3 (FROM 07/04/2018 TO 05/05/2018)

- TEACHING MODULE: PUBLIC ACCOUNTING AND COST ANALYSIS AND ACCOUNTING - INTEGRATED COURSE (MAN0079), UNDERGRADUATE STUDY COURSE IN BUSINESS ECONOMICS [102703], 21 HOURS, 3 CFU (FROM 20/02/2018 AT 24/04/2018)

- TEACHING MODULE: PUBLIC ACCOUNTING AND CORPORATE AUDIT - PUBLIC ACCOUNTING MODULE (MAN0087A), UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], 21 HOURS, 3 CFU (FROM 20/02/2018 TO 24/04/2018)

- TEACHING MODULE: PLANNING, PROGRAMMING AND CONTROL OF PUBLIC COMPANIES AND PUBLIC SERVICE INSTITUTIONS [MAS3933], FIRST LEVEL UNIVERSITY MASTER IN MANAGEMENT OF PUBLIC COMPANIES AND PUBLIC SERVICE INSTITUTIONS [102120] 15 HOURS, 2 CFU (FROM 14/09/2018 TO 21/09/2018)

A.Y. 2016/2017

- TEACHING COURSE: ANALYSIS, DESIGN AND CONTROL OF ORGANIZATIONAL STRUCTURES AND CORPORATE PROCESSES [SAA0070], UNDERGRADUATE DEGREE STUDY COURSE IN INFORMATION MANAGEMENT AND CORPORATE COMMUNICATION [092701], 35 HOURS, CFU 5 (FROM 21/09/2016 TO 22/12/2016)

- TEACHING COURSE: E-GOVERNMENT [ECO0155], POSTGRADUATE DEGREE STUDY COURSE IN ADMINISTRATION AND CORPORATE CONTROL [102513], 64 HOURS, 8 CFU (FROM 22/09/2016 TO 25/11/2016)

- TEACHING COURSE: ORGANIZATION OF COMPANIES AND PUBLIC ADMINISTRATIONS [INT0988], POSTGRADUATE STUDY COURSE COURSE IN STRATEGIC AND MILITARY SCIENCES [055501], STRATEGIC SCIENCES [055502], 42 HOURS, CFU 6 (FROM 12/01/2017 TO 23/03/2017)

- TEACHING MODULE: PUBLIC ACCOUNTING AND COST ANALYSIS AND ACCOUNTING - INTEGRATED COURSE (MAN0079), UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], 21 HOURS, CFU 3 (FROM 21/02/2017 TO 02/05/2017)

- TEACHING MODULE: PUBLIC ACCOUNTING AND CORPORATE AUDIT - PUBLIC ACCOUNTING MODULE (MAN0087A), UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], 21 HOURS, 3 CFU (FROM 21/02/2017 TO 02/05/2017)

- TEACHING COURSE: BUSINESS ETHICS [SAA0046], UNDERGRADUATE DEGREE STUDY COURSE IN INFORMATION MANAGEMENT AND CORPORATE INFORMATION AND COMMUNICATION [092701], 21 HOURS, CFU 3 (FROM 22/04/2017 TO 27/05/2017)

- TEACHING COURSE: PUBLIC MANAGEMENT [MAN0203], UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], HOURS 21 CFU 3 (FROM 29/05/2017 TO 06/06/2017)

- TEACHING MODULE: PLANNING, PROGRAMMING AND CONTROL OF PUBLIC COMPANIES AND

PUBLIC SERVICE INSTITUTIONS [MAS3639], FIRST LEVEL UNIVERSITY MASTER IN MANAGEMENT OF PUBLIC COMPANIES AND PUBLIC SERVICE INSTITUTIONS [102120], 3 PM, 2 CFU (FROM 16/06/2017 TO 23/06/2017)

A.Y. 2015/2016

- TEACHING COURSE: ADVANCED BUSINESS ADMINISTRATION (IN ENGLISH) [MAN0091], UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], 21 HOURS, 3 CFU (FROM 27/05/2016 TO 06/06/2016)

- TEACHING COURSE: ANALYSIS, DESIGN AND CONTROL OF ORGANIZATIONAL STRUCTURES AND CORPORATE PROCESSES [SAA0070], UNDERGRADUATE DEGREE STUDY COURSE IN INFORMATION MANAGEMENT AND CORPORATE COMMUNICATION [092701], 35 HOURS, CFU 5 (FROM 23/09/2015 TO 20/11/2015)

- TEACHING COURSE: BUSINESS ETHICS [SAA0046], UNDERGRADUATE DEGREE STUDY COURSE IN INFORMATION MANAGEMENT AND CORPORATE INFORMATION [092701], 21 HOURS, CFU 3 (FROM 27/02/2016 TO 02/04/2016)

- TEACHING COURSE: ORGANIZATION OF COMPANIES AND PUBLIC ADMINISTRATIONS [INT0988], POSTGRADUATE DEGREE STUDY COURSE IN STRATEGIC AND MILITARY SCIENCES [055501], STRATEGIC SCIENCES [055502], 42 HOURS, CFU 6 (FROM 21/01/2016 TO 31/03/2016)

- TEACHING MODULE: BUSINESS ORGANIZATION AND PUBLIC MANAGEMENT [INT1152], POSTGRADUATE DEGREE STUDY COURSE AT "SCHOOL OF HIGHER STUDIES FERDINANDO ROSSI", 2 HOURS, 1 CFU (FROM 20/11/2015 TO 20/11/2015)

- TEACHING MODULE: PLANNING, PROGRAMMING AND CONTROL OF PUBLIC COMPANIES AND PUBLIC SERVICE INSTITUTIONS [MAS3639], FIRST LEVEL UNIVERSITY MASTER IN MANAGEMENT OF PUBLIC COMPANIES AND PUBLIC SERVICE INSTITUTIONS [102120], 12 HOURS, CFU 2 (FROM 08/07/2016 TO 09/07/2016)

- TEACHING COURSE: E-GOVERNMENT [ECO0155], POSTGRADUATE DEGREE STUDY COURSE IN ADMINISTRATION AND CORPORATE CONTROL [102513], 63 HOURS, 9 CFU (FROM 17/09/2015 TO 27/11/2015)

A.Y. 2014/2015

- TEACHING COURSE: ADVANCED BUSINESS ADMINISTRATION (IN ENGLISH) [ECO0103], UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], 21 HOURS, 3 CFU (FROM 27/04/2015 TO 30/04/2015)

- TEACHING COURSE: E-GOVERNMENT [ECO0155], POSTGRADUATE DEGREE STUDY COURSE IN ADMINISTRATION AND CORPORATE CONTROL [102513] 63 HOURS, 9 CFU (FROM 18/09/2014 TO 05/12/2014)

- TEACHING MODULE: PLANNING, PROGRAMMING AND CONTROL OF PUBLIC COMPANIES AND

PUBLIC SERVICE INSTITUTIONS [MAS3639], FIRST LEVEL UNIVERSITY MASTER IN MANAGEMENT OF PUBLIC COMPANIES AND PUBLIC SERVICE INSTITUTIONS [102120], 26 HOURS, CFU 3 (FROM 13/02/2015 TO 06/03/2015)

- TEACHING COURSE: PUBLIC ACCOUNTING (ECO0040), UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703] 42 HOURS, 6 CFU (FROM 19/09/2014 TO 21/11/2014)

- TEACHING NODULE: AUDITING AND REPORTING FOR THE COMMUNICATION OF CORPORATE PERFORMANCE [SAA0004], UNDERGRADUATE DEGREE STUDI COURSE IN INFORMATION MANAGEMENT AND CORPORATE INFORMATION [092701], 7 HOURS, 1 CFU (FROM 21/10/2014 TO 28/10/2014)

- TEACHING COURSE: BUSINESS ETHICS [SAA0046], UNDERGRADUATE DEGREE STUDI COURSE IN INFORMATION MANAGEMENT AND CORPORATE INFORMATION [092701], 21 HOURS, CFU 3 (FROM 07/03/2015 TO 28/03/2015)

- TEACHING MODULE: MANAGEMENT OF ORGANIZATIONAL PROCESSES [SAA0007], UNDERGRADUATE DEGREE STUDI COURSE IN INFORMATION MANAGEMENT AND CORPORATE INFORMATION [092701] 35 HOURS, 5 CFU (FROM 22/09/2014 TO 10/11/2014)

- TEACHING MODULE: BUSINESS ORGANIZATION AND PUBLIC MANAGEMENT [INT1152], POSTGRADUATE DEGREE STUDY COURSE AT "SCHOOL OF HIGHER STUDIES FERDINANDO ROSSI", 2 HOURS, 1 CFU (FROM 01/12/2014 TO 01/12/2014)

- TEACHING COURSE: ORGANIZATION OF COMPANIES AND PUBLIC ADMINISTRATIONS [INT0988], POSTGRADUATE DEGREE STUDY COURSE IN STRATEGIC AND MILITARY SCIENCES [055501], STRATEGIC SCIENCES [055502], 42 HOURS, CFU 6 (FROM 15/01/2015 TO 26/03/2015)

A.Y. 2013/2014

- TEACHING COURSE: ORGANIZATION OF COMPANIES AND PUBLIC ADMINISTRATIONS [TS098], POSTGRADUATE DEGREE STUDY COURSE IN STRATEGIC AND ECONOMIC ADMINISTRATIVE SCIENCES [055205], 42 HOURS, 6 CFU (FROM 16/01/2014 TO 25/03/2014)

- TEACHING COURSE: E-GOVERNMENT [ECO0155], POSTGRADUATE DEGREE STUDY COURSE IN ADMINISTRATION AND CORPORATE [102513], 63 HOURS, 9 CFU (FROM 19/09/2013 TO 29/11/2013)

- TEACHING COURSE: PUBLIC ACCOUNTING (IN ENGLISH) [ECO0040], UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], 49 HOURS, 7 CFU (FROM 16/09/2013 TO 28/11/2013)

- TEACHING MODULE: MANAGEMENT OF ORGANIZATIONAL PROCESSES [SAA0007], UNDERGRADUATE DEGREE STUDY COURSE IN INFORMATION MANAGEMENT AND CORPORATE INFORMATION [092701], 35 HOURS, 5 CFU (FROM 23/09/2013 TO 08/11/2013)

A.Y. 2012/2013

- TEACHING MODULE: MANAGEMENT OF ORGANIZATIONAL PROCESSES [SAA0007], UNDERGRADUATE DEGREE STUDY COURSE IN INFORMATION MANAGEMENT AND CORPORATE INFORMATION [092701], 32 HOURS, 4 CFU (FROM 24/09/2012 TO 05/11/2012)

- TEACHING COURSE: E-GOVERNMENT [ECO0155], POSTGRADUATE DEGREE STUDY COURSE IN ADMINISTRATION AND CORPORATE CONTROL [102513] 63 HOURS, 9 CFU (FROM 20/09/2012 TO 07/12/2012)

- TEACHING COURSE: PUBLIC ACCOUNTING (IN ENGLISH) [ECO0040], UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], 49 HOURS, 7 CFU (FROM 17/09/2012 TO 06/12/2012)

A.Y. 2011/2012

- TEACHING MODULE: MANAGEMENT OF ORGANIZATIONAL PROCESSES [SAA0007], UNDERGRADUATE DEGREE STUDY COURSE IN INFORMATION MANAGEMENT AND CORPORATE INFORMATION [092701], 32 HOURS, 4 CFU (FROM 19/09/2011 TO 28/10/2011)

- TEACHING COURSE: E-GOVERNMENT [ECO0155], POSTGRADUATED DEGREE STUDY COURSE IN ADMINISTRATION AND CORPORATE CONTROL [102513] 63 HOURS, 9 CFU (FROM 22/09/2011 TO 01/12/2011)

- TEACHING COURSE: PUBLIC ACCOUNTING (IN ENGLISH) [ECO0040], UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], 49 HOURS, 7 CFU (FROM 19/09/2011 TO 05/12/2011)

A.Y. 2010/2011

- TEACHING COURSE: E-GOVERNMENT [ECO0155], POSTGRADUATE DEGREE STUDY COURSE IN ADMINISTRATION AND CORPORATE CONTROL [102513], 63 HOURS, 9 CFU (FROM 01/10/2010 TO 10/12/2010)

- TEACHING COURSE: PUBLIC ACCOUNTING (IN ENGLISH) [ECO0040], UNDERGRADUATE DEGREE STUDY COURSE IN BUSINESS ECONOMICS [102703], 49 HOURS, 7 CFU (FROM 04/10/2010 TO 20/12/2010)

- TEACHING MODULE: PLANNING, PROGRAMMING AND CONTROL OF PUBLIC COMPANIES AND

PUBLIC SERVICE INSTITUTION [MAS3639], FIRST LEVEL UNIVERSITY MASTER IN MANAGEMENT OF PUBLIC COMPANIES AND PUBLIC SERVICE INSTITUTION [102120] 35 HOURS, CFU 5 (FROM 04/04/2011 TO 13/06/2011)

STATEMENT FOR THE PRIVACY LAW

Declaration pursuant to Legislative Decree no. 196/2003 (and subsequent amendments) and of the RGPD n. 679/2016

I express my consent so that the personal data provided can be processed by subject receiving this document, in compliance with Legislative Decree 196/2003 (and subsequent amendments) and the RGPD 679/2016.

Biella (Italy), 23/01/2021

Massimo Pollifroni

